

Executive Registry

76-2227

12 May 1976

*Public  
affairs*

MEMORANDUM FOR:

[Redacted]

STATINTL

Executive Assistant to the DCI

FROM

: Angus MacLean Thuermer  
Assistant to the Director

SUBJECT

: Armed Forces Communication and Electronic  
Association Convention Banquet

Lt. General George Pickett, U.S.A. (retired) has invited the DCI to be the guest speaker at the Armed Forces Communication and Electronic Association 30th Anniversary Convention Banquet on June 9. This will be a black tie affair at the Sheraton Park Hotel. General Pickett anticipates an audience of anywhere from 1,000 to 1,200. Top people in the communications, computer, electronic, and command and control industries will be present at the convention.

General Pickett says that there are 250 corporation members of the Association. They are the top national security firms such as AT&T, Boeing, Westinghouse, E-Systems, Hughes, Martin-Marrietta, Western Electric, etc.

A gold medal for distinguished service is awarded each year to the guest speaker.

This looks like a good opportunity to get across a message. Gen. Pickett says the speech will be replayed in their journal. The DCI may recall we put together a small piece on intelligence for their journal in his name recently. I recommend that the DCI take this one on if he can.

General Pickett says Bill Baroody of the White House can talk to the DCI about this outfit if DCI wishes.

STATINTL

[Redacted]

Angus MacLean Thuermer

STATOTHR

P.S.

[Redacted]

*Yes* *X* *No*

BANQUET SPEAKER  
ARMED FORCES COMMUNICATION AND ELECTRONIC ASSOCIATION  
CONVENTION

Wednesday, June 9, 1976; 8:00 o'clock

7:05 p.m.	Depart Agency for Sheraton Park Hotel
7:30 p.m.	Arrive Sheraton Park -- Main Entrance
	Mr. Bush will be met by Mr. Bob Homer, C&P Telephone Co., <u>outside</u> the Main Entrance
7:30 p.m.	Attend VIP Reception
8:00 p.m.	Dinner

Attending with Mr. Bush:

Tv Harding -- Table 25

able 25

STATINTL

Mr. and Mrs. Berens

Contact: Mary --

TRANSMITTAL SLIP		DATE
TO: Angus Thuermer		5/18
ROOM NO.	BUILDING	
REMARKS:		
<p>F. Y. I +</p> <p>appropriate</p> <p>action</p>		
FROM		
ROOM NO.		EXTENSION

FORM NO. 241  
1 FEB 55

REPLACES FORM 36-6  
WHICH MAY BE USED.

(67)

STATINTL

**CONFIDENTIAL**DCI PUBLIC APPEARANCE

Event: Armed Forces Communication and Electronic Association  
Convention Banquet

Place: Sheraton Park Hotel, Washington, D. C.

Date: June 9, 1976

Time: 7:00 p.m. cocktails in the Dover Room -- 8:00 p.m.  
banquet speaker in the Sheraton Hall

Speaking from Text Yes        No       

Need Press Office Help  
to Prepare Text Yes ✓ No       

Hand Out Text NO

Limited Release NO

Embargoed Release NO

Want Press Office to Attend Yes ✓ No       

Press Conference Yes        No ✓

Need Press Office Help  
to Set Up Press Conference Yes        No ✓

Special Press Assistance Required some mention of computers - convey  
as important to Intelligence

Comments 15 minutes maximum -  
There is need for intelligence capability 2nd to none

Travel Arrangements "Black Tie"

were  
Picture and bio ~~have been~~ mailed to Lt. Gen. Pickett  
on May 17th.

REMARKS AT  
ARMED FORCES COMMUNICATIONS  
AND ELECTRONICS ASSOCIATION  
BY  
GEORGE BUSH  
DIRECTOR OF CENTRAL INTELLIGENCE  
9 JUNE 1976

LADIES AND GENTLEMEN:

IT IS A PLEASURE FOR ME TO BE HERE WITH YOU THIS EVENING.

I WANT TO TALK WITH YOU ABOUT THE CENTRAL INTELLIGENCE AGENCY AND THE INTELLIGENCE COMMUNITY AND TO SHARE WITH YOU MY PERCEPTIONS AND SOME OF MY EXPERIENCES SINCE I BECAME DIRECTOR OF CENTRAL INTELLIGENCE.

I MUST CONFESS THAT WHEN I WAS OFF IN CHINA, THE WHOLE INTELLIGENCE COMMUNITY AND THE WELTER OF CHARGES AND ALLEGATIONS ABOUT IT SEEMED VERY REMOTE AND UNREAL TO ME. MANY OF YOU HAVE HEARD AND READ SO MUCH CONFLICTING INFORMATION ABOUT INTELLIGENCE THAT YOU MUST WONDER JUST WHAT IT ALL MEANS.

LET ME SAY FIRST OFF, THAT I HAVE LEARNED THAT THE INTELLIGENCE COMMUNITY IS ONE OF THE BIGGEST ASSETS WE HAVE IN DEFENDING AMERICA'S SECURITY. THE COMMUNITY ITSELF IS DIVERSE, AND ITS RANGE OF TALENTS AND CAPABILITIES IS ABSOLUTELY UNIQUE.

MANY OF YOU THINK OF INTELLIGENCE AND PERHAPS THINK ONLY OF THE CIA AND JAMES BOND SPY ADVENTURES. WELL, THAT IS A TINY PART OF OUR BUSINESS. MOST OF THE AGENCY'S WORK IS THE FAR LESS EXCITING, BUT EQUALLY IMPORTANT, TASK OF GATHERING INFORMATION, SIFTING FACTS, AND ATTEMPTING TO DEVELOP AN ACCURATE PICTURE OF EVENTS AND TRENDS ABROAD.

OTHERS OF YOU MAY THINK OF INTELLIGENCE ONLY IN CONNECTION WITH THE EXCESSES OF THE PAST. INDEED, THERE WERE SOME MISTAKES AND SOME BAD JUDGMENTS, BUT THERE WERE ALSO A LOT OF CHARGES MADE THAT WEREN'T TRUE. THE MISTAKES WERE ROOTED OUT AND STOPPED BY THE INTELLIGENCE COMMUNITY ITSELF WELL BEFORE THEY WERE PUBLICLY REVEALED. AND I CAN ASSURE YOU THAT WE ARE TAKING EVERY POSSIBLE PRECAUTION TO ENSURE THAT SUCH ABUSES NEVER OCCUR AGAIN.

I SAID THAT THE INTELLIGENCE COMMUNITY IS TRULY A NATIONAL ASSET. LET ME GIVE YOU AN EXAMPLE OF ONE OF ITS ACTIVITIES THAT MAY BE OF PARTICULAR INTEREST TO THIS GROUP--TECHNICAL INTELLIGENCE COLLECTION.

THE MAIN MISSION OF FOREIGN INTELLIGENCE IS TO PRODUCE  
QUALITY INTELLIGENCE FOR THE USE OF OUR POLICY-MAKERS SO THAT  
THEY CAN DETERMINE POLICIES WITH THE BEST POSSIBLE INFORMATION  
AND JUDGMENT WE CAN GIVE THEM. (I SHOULD ADD WE ARE NOT IN THE  
POLICY BUSINESS.) OBVIOUSLY, PRODUCING QUALITY INTELLIGENCE  
DEPENDS UPON COLLECTING QUALITY INTELLIGENCE TO SUPPORT AND FEED  
THE ANALYTICAL PROCESS.

OVER THE PAST TEN TO FIFTEEN YEARS, THE COLLECTION OF THIS  
KIND OF INFORMATION HAS BEEN TRANSFORMED. HUMAN SOURCES--SPIES,  
IF YOU WILL--REMAIN IMPORTANT--AND IN MANY CASES ESSENTIAL, BUT  
THEY ARE INCREASINGLY HARD TO COME BY. WE HAD TO FIND NEW WAYS  
TO COLLECT INFORMATION TO MEET THE NEEDS OF OUR INCREASINGLY  
TECHNICAL PROBLEMS.

IN RESPONSE TO THESE NEEDS, AN ACTIVITY KNOWN AS TECHNICAL  
COLLECTION HAS EVOLVED. THIS HAS PERHAPS HAD ITS GREATEST IMPACT  
ON OUR ABILITY TO SOLVE KEY MILITARY INTELLIGENCE PROBLEMS -- SUCH AS



DETERMINING THE CHARACTERISTICS AND DEPLOYMENT OF WEAPON SYSTEMS...  
SYSTEMS THAT ARE THEMSELVES BASED ON ADVANCING AND SOPHISTICATED  
TECHNOLOGY.

A MOST DRAMATIC EXAMPLE OF A SYSTEM TO EMERGE FROM HARNESSING  
TECHNOLOGY TO THE ENDS OF INTELLIGENCE COLLECTION, WAS THE U-2 PROGRAM.  
IN THE MID AND LATE 50s, THE U-2 WAS A UNIQUE AIRCRAFT IN TERMS OF  
ITS PERFORMANCE, THE CAMERA SYSTEMS IT CARRIED, AND THE SUPERB  
INFORMATION IT COLLECTED.

FOR MANY REASONS, THE U-2 IS NO LONGER A USEFUL INTELLIGENCE  
COLLECTOR. BUT AS THE U-2 BEGAN TO LOSE ITS EFFECTIVENESS, OTHER  
SYSTEMS CAME ALONG TO FILL THE GAP.

THE NEW SYSTEMS HAVE DRAMATICALLY EXPANDED THE CAPABILITIES  
AND APPLICATIONS OF TECHNICAL INTELLIGENCE COLLECTION. TODAY,  
TECHNICAL INTELLIGENCE COLLECTION SYSTEMS REPRESENT A LARGE PORTION  
OF THE TOTAL NATIONAL INTELLIGENCE RESOURCES.

ANOTHER PART OF THIS NATIONAL ASSET IS ITS WEALTH OF HIGHLY  
EDUCATED AND GIFTED ANALYSTS. COLLECTING QUALITY INFORMATION IS

NOT THE END OF THE INTELLIGENCE PROCESS. THERE IS A GREAT DIFFERENCE BETWEEN INFORMATION AND INTELLIGENCE.

IF I MAY CITE AN EXAMPLE THAT MANY OF YOU IN THIS ROOM UNDERSTAND ALL TOO WELL...PEARL HARBOR. IN THE DAYS BEFORE THE SECOND WORLD WAR, THE UNITED STATES HAD WHAT COULD BE CALLED DEPARTMENTAL INTELLIGENCE. IN OTHER WORDS, EACH DEPARTMENT AND AGENCY HAD BITS AND PIECES OF INFORMATION THAT THEY CAREFULLY CONTROLLED. IN TODAY'S TERMINOLOGY, NO ONE WAS "GETTING IT TOGETHER." ALL OF THE INFORMATION THAT MIGHT HAVE LED AN ANALYST TO CONCLUDE THAT THE JAPANESE INTENDED TO ATTACK PEARL HARBOR WAS AVAILABLE IN WASHINGTON. BUT IT WAS NOT IN ONE PLACE FOR AN ANALYST TO STUDY: IT WAS SCATTERED ALL OVER TOWN...AND THEREFORE IT WAS USELESS. THAT WAS INFORMATION -- NOT INTELLIGENCE. TODAY, AS DCI, I HAVE THE RESPONSIBILITY FOR GETTING IT ALL TOGETHER. IT'S WORKING.

INTELLIGENCE IS THE RESULT OF PATIENT, PAINSTAKING WORK BY ANALYSTS THROUGHOUT THE INTELLIGENCE COMMUNITY. LET ME GIVE YOU

A STATISTIC THAT I THINK AMPLY DEMONSTRATES THE KIND OF TRAINING AND BACKGROUND OUR PROFESSIONAL EMPLOYEES HAVE: BETWEEN 1971 AND 1975, 51 PERCENT OF ENTERING CIA PROFESSIONALS HAD BACHELOR'S DEGREES, 34 PERCENT HELD MASTER'S, AND ALMOST 10 PERCENT HAD PhD'S....

THESE GIFTED PROFESSIONALS HAVE ACHIEVED SUCCESS AFTER SUCCESS:

-- AMERICAN INTELLIGENCE SPOTTED THE SOVIET NUCLEAR

MISSILES BEING DELIVERED TO CUBA IN 1962 AND SUPPORTED

THE PRESIDENT AS HE WORKED THROUGH 13 NIGHTMARISH DAYS

TO FORCE THEIR REMOVAL;

-- AMERICAN INTELLIGENCE GAVE SEVEN YEARS WARNING OF

THE DEVELOPMENT OF THE MOSCOW ANTI-BALLISTIC MISSILE SYSTEM;

-- AMERICAN INTELLIGENCE PINPOINTED EIGHT NEW SOVIET INTER-

CONTINENTAL BALLISTIC MISSILES AND EVALUATED THE DEVELOPMENT

OF EACH THREE OR MORE YEARS BEFORE IT BECAME OPERATIONAL;

-- TWO MAJOR NEW SOVIET SUBMARINE PROGRAMS WERE ANTICIPATED

WELL BEFORE THE FIRST BOATS SLID DOWN THE WAYS;

-- AMERICAN INTELLIGENCE HAS CREATED A COLLECTION AND  
ANALYTICAL CAPABILITY SUFFICIENT TO REDUCE THE NEED FOR  
ON-SITE VERIFICATION FOR SOME KINDS OF STRATEGIC ARMS  
CONTROL AGREEMENTS THAT HAVE BEEN CONCLUDED WITH THE USSR.  
THE ABM TREATY AND THE INTERIM AGREEMENT ON OFFENSIVE  
WEAPONS OF 1972 WOULD HAVE BEEN IMPOSSIBLE WITHOUT THESE  
"NATIONAL TECHNICAL MEANS OF VERIFICATION" AND THE RELEVANT  
ANALYTICAL CAPABILITY.

I AM PROUD OF THIS RECORD AND THE PEOPLE THAT COMPILED IT --  
AND YOU SHOULD BE, TOO.

THE DEDICATION OF THE PEOPLE IN THE CIA AND IN THE INTELLIGENCE  
COMMUNITY AS A WHOLE IS REMARKABLE. AS YOU PROBABLY ALSO KNOW, SOME  
INDIVIDUALS BOTH HERE AND ABROAD HAVE RECKLESSLY PUBLISHED THE NAMES  
OF HUNDREDS OF PEOPLE WHOM THEY CLAIM ARE CIA EMPLOYEES. DESPITE THE  
THREATS, THE HAZARDS, AND THE DANGERS -- NOT ONE AGENCY EMPLOYEE HAS  
ASKED TO BE SENT HOME. THAT IS THE KIND OF DEDICATION I AM TALKING  
ABOUT.

LET ME CONCLUDE BY GIVING YOU A BRIEF LOOK AT WHERE THE INTELLIGENCE COMMUNITY NOW STANDS.

EIGHTEEN MONTHS OF INVESTIGATIONS INTO INTELLIGENCE, BY BOTH THE EXECUTIVE BRANCH AND THE CONGRESS, HAVE COME TO AN END. THE PRESIDENT HAS ISSUED AN EXECUTIVE ORDER CLEARLY SETTING FORTH GUIDELINES SPECIFYING WHAT AMERICAN INTELLIGENCE CAN AND CANNOT DO. WE ARE FOLLOWING THOSE GUIDELINES TO THE LETTER.

THE CONGRESS HAS ESTABLISHED A NEW OVERSIGHT COMMITTEE IN THE SENATE. SENATOR INOUE IS CHAIRMAN AND SENATOR BAKER IS VICE-CHAIRMAN. WE INTEND TO COOPERATE FULLY WITH THAT COMMITTEE AND THE OTHER CONGRESSIONAL COMMITTEES THAT HAVE BEEN DESIGNATED TO OVERSEE THE INTELLIGENCE COMMUNITY. IN TURN, I HAVE URGED EACH COMMITTEE TO SAFEGUARD THE SECRET INFORMATION THAT WE PRESENT TO THEM.

I BELIEVE THAT ONE OF MY PRINCIPAL TASKS AS DIRECTOR OF CENTRAL INTELLIGENCE IS TO RESTORE THE FAITH OF THE AMERICAN PEOPLE IN THEIR INTELLIGENCE SERVICE. THIS WE CAN DO BY OPERATING FULLY WITHIN THE

GUIDELINES ESTABLISHED. WE MUST NOT AND WILL NOT VIOLATE THE LAWS OF THIS COUNTRY.

BUT WE CANNOT RUN AN INTELLIGENCE SERVICE IN A GLASS BOWL.

I AM CHARGED UNDER THE LAW WITH PROTECTING OUR SOURCES AND METHODS OF INTELLIGENCE. I WILL HONOR THAT CHARGE. I AM SICK AND TIRED OF LEAKS FROM WHATEVER SOURCE, AND I WILL DO MY LEVEL BEST TO GUARD AGAINST THEM.

WE MUST NOT HIDE BEHIND A CLOAK OF SECRECY. I AM TAKING STEPS TO END THE OVERCLASSIFICATION THAT HAS PLAGUED THE INTELLIGENCE COMMUNITY. I WANT THE AMERICAN PEOPLE TO KNOW THAT WHEN WE SAY SOMETHING IS SECRET, IT REALLY IS A SECRET WORTHY OF PROTECTION.

AMERICA'S INTELLIGENCE IS GOOD. WE ARE WORKING HARD TO MAKE IT EVEN BETTER...AND YOUR SUPPORT IS IMPORTANT TO US.

THANK YOU.

SENDER WILL CHECK CLASSIFICATION TOP AND BOTTOM			
UNCLASSIFIED	CONFIDENTIAL	SECRET	
OFFICIAL ROUTING SLIP			
T	NAME AND ADDRESS	DATE	INITIALS
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ACTION		DIRECT REPLY	PREPARE REPLY
APPROVAL		DISPATCH	RECOMMENDATION
COMMENT		FILE	RETURN
CONCURRENCE		INFORMATION	SIGNATURE
<div style="display: flex; justify-content: space-between;"> <div style="width: 20%;"> <p style="font-size: x-small; margin-top: 0;">Remarks</p> <div style="border: 1px solid black; width: 80px; height: 80px; margin-top: 5px;"></div> </div> <div style="width: 80%;"> <p style="font-size: x-small; margin-top: 0;">STATINTL</p> <p style="font-size: x-small; margin-top: 0;">do.</p> </div> </div> <div style="border: 1px solid black; width: 180px; height: 60px; margin-top: 10px; position: relative;"> <div style="position: absolute; top: 5px; right: 5px; font-size: x-small;"> <p>STATINTL</p> </div> </div>			
FOLD HERE TO RETURN TO SENDER			
FROM: NAME, ADDRESS AND PHONE NO.			DATE
UNCLASSIFIED		CONFIDENTIAL	SECRET

FORM NO. 237 Use previous editions

(40)

(EXECUTIVE SECRETARY FILE *Paul A. [Signature]*)

Executive Registry

76-2183/A

May 12, 1976

Dear T.,

You're too kind. I really bombed at the Overseas Press Club. My excuse - it's tough to talk to a group of press people after two hours of cocktails. The only consolation was that they told me I did better than Schlesinger, who talked 45 minutes the year before, and [redacted] who monotoned on for about 30 minutes the year before that. I still felt the evening was a failure, and the only bright spot was getting an all too short glimpse of you and Alex. Anyway, thanks for your kindness. Live and learn.

STATINTL

We miss you, darn it!

Warmest regards,

Sincerely,

[redacted]

George Bush

STATINTL

Mr. Thomas Devine  
1211 Avenue of the Americans  
New York, New York 10036

DCI/GB/dlg  
Orig - Adse  
1 - DCI (w/basic)  
~~1~~ - ER

(EXEMPTED FROM AUTOMATIC DOWNGRADING AND DECLASSIFICATION)

*Public Affairs*



Executive Registry

76-2183

Tuesday  
4 May 76

Dear George

You could not have had a tougher  
audience:

- Most were sensitive re the CIA v. the press issue

- They have never responded enthusiastically to a speaker because they feel that would be to compromise their objectivity!

You were a great success:

- They laughed in spite of themselves

- They respected you because you laughed with them.

We really enjoyed <sup>our</sup> ~~the~~ audience. A. wants you someday to tell her what you did find in the HK.

Do not acknowledge.

Ch.

V.

Executive Registry

76-9157/2A

Pub Affairs

May 11, 1976

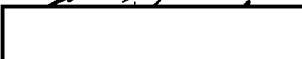
Dear Mr. Paone,

Thanks so much for your letter of May 7th,  
and also for the paperweights you sent along.

They will be a reminder to Mrs. Bush and  
myself of the memorable visit we made to the  
Naval Academy.

Thank you again for your thoughtfulness.

Sincerely,



George Bush

Mr. Rocco M. Paone  
Foreign Affairs Conference  
United States Naval Academy  
Annapolis, Maryland 21402

kgt/11 May 1976

Distribution:

Orig - Addressee  
1 - ER w/basic

Public Affairs }

DCI

5/10/76

ES: The NAFAO paperweight mentioned in  
para. 2 was received in DCI's office  
This morning.

ER

Executive Registry  
76-91572

# Foreign Affairs Conference

United States Naval Academy  
Annapolis, Maryland 21402

7 May 1976

**Chairman**  
**Rocco M. Paone, PhD.**  
**Professor**

The Honorable George Bush  
Director, Central Intelligence Agency  
Washington, D.C. 20505

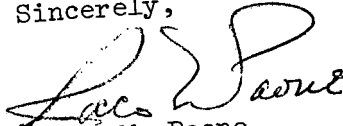
Dear Ambassador Bush,

Let me add my appreciation to that of our Superintendent, Rear Admiral McKee, for your excellent presentation at our Naval Academy's sixteenth annual Foreign Affairs Conference. Not only did you enlighten the students on aspects of U.S.-P.R.C. relations, but I believe that you sold them a piece of the CIA.

I am sending you a NAFAC paperweight as a token of our gratitude for your contribution to the Conference. The additional paperweight is for Mrs. Bush for her kindness in accompanying you and sitting next to me during your address.

The midshipmen of our staff join me being grateful for your participation in the meeting and in making this one of our more successful projects.

Sincerely,

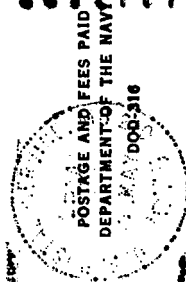
  
Rocco M. Paone

# Foreign Affairs Conference

United States Naval Academy  
Annapolis, Maryland 21402

OFFICIAL BUSINESS

Penalty For Private Use \$300



The Honorable George Bush  
Director, Central Intelligence Agency  
Washington, D.C. 20505

